



Secretary of Defense Report

April 1 – September 30, 2002

This report fulfills the requirements of the Inspector General Act of 1978, as amended, 5 U.S.C., Appendix 3, Section 5(b).

FOREWORD

Section 5(b) of the Inspector General Act of 1978, as amended, requires that “Semiannual reports of each Inspector General shall be furnished to the head of the establishment involved not later than April 30 and October 31 of each year and shall be transmitted by such head to the appropriate committees or subcommittees of the Congress within thirty days after receipt of the report, together with a report by the head of the establishment.”

Section 5(b) requires the report by the head of the establishment to report information in the following four general categories:

- (1) any comments such head determines appropriate;
- (2) statistical tables showing the total number of audit reports and the dollar value of disallowed costs, for audit reports;
- (3) statistical tables showing the total number of audit reports and the dollar value of recommendations that funds be put to better use by management agreed to in a management decision, for audit reports; and
- (4) a statement with respect to audit reports on which management decisions have been made but final action has not been taken, other than audit reports on which a management decision was made within the preceding year.

FOLLOWUP STATUS REPORT*

STATUS OF ACTION ON CENTRAL INTERNAL AUDITS Period ending September 30, 2002 (\$ in thousands)		
Status	Number	Funds Put to Better Use ¹
OIG DoD		
Action in Progress - Beginning of Period	311	\$57,730
Action Initiated - During Period	80	5,700
Action Completed - During Period	82	400,228
Action in Progress - End of Period	309	57,730 ²
Military Departments		
Action in Progress - Beginning of Period	492	2,682,997
Action Initiated - During Period	141	293,907
Action Completed - During Period	166	155,106
Action in Progress - End of Period	467	2,306,794
¹ There were no OIG DoD audit reports issued during the period involving "disallowed costs." ² On certain reports (primarily from prior periods) with audit estimated monetary benefits of \$1,009 million, we agreed that the resulting monetary benefits can only be estimated after completion of management action, which is ongoing.		

*Fulfills requirements of the Inspector General Act of 1978, as amended, 5 U.S.C., Appendix 3, Section 5(b)(2)&(3).

STATUS OF OIG DOD REPORTS MORE THAN 12 MONTHS OLD WITH FINAL ACTION PENDING^{1, 2} (As of September 30, 2002)			
Report Number/Title/Date	Description of Action	Reason Action Not Completed	Principle Action Office
90-074 , Reserve Components Common Personnel Data System, 5/25/1990	Finalize an agreement and implement a process to assess and collect penalties associated with Reserve members' education benefits.	Lack of management emphasis and actions complicated by need to coordinate with Veterans Affairs.	ASD(RA)
91-055 , Pricing and Billing of Stinger Missiles Sold to Foreign Military Sales (FMS) Customers, 2/27/1991	Revision to Volume 15 of the Financial Management Regulation (FMR) on the calculation of packing, crating and handling (PCH) costs for FMS.	Lack of management emphasis.	USD(C)
93-118 , Quality Assurance for Organic Depot Maintenance of Aircraft, 6/21/1993	Make improvements to quality assurance program procedures and tracking systems.	Lack of management emphasis.	AF
93-163 , Procurement Prices Paid on Aircraft Weapon Systems for Foreign Military Sales, 9/2/1993	Revise the Financial Management Regulation to clarify the special provisions for Research, Development, Test & Evaluation.	Lack of management emphasis.	USD(C)
93-164 , Financial Statements of the Defense Logistics Agency Supply Management Division of the Defense Business Operations Fund (Defense Fuel Supply Financial Data) for FY 1992, 9/2/1993	In continuing efforts to provide accurate data for accounts receivable and payable, the DLA Business System Modernization will replace the Defense Business Management System, in addition to replacing the Standard Material Management System and the Defense Integrated Subsistence Management System.	Lack of management emphasis.	DFAS
94-054 , Fund Control Over Contract Payment at the Defense Finance and Accounting Service - Columbus Center, 3/15/1994	Improve fund control over contract payments.	Lack of management emphasis.	DFAS
94-062 , Financial Status of Air Force Expired Year Appropriations, 3/18/1994	Changes to policy guidance to include refunds receivable arising from matters in litigation.	Lack of management emphasis.	USD(C)
94-073 , Defense Finance and Accounting Service Work on the Air Force FY 1992 Financial Statements, 3/31/1994	Develop transaction-driven general ledger system.	Frequently changed the system concept and the milestones were too optimistic.	DFAS
94-185 , Anti-deficiency Act Investigation of Real Property Maintenance, Defense FY 1993 Supplemental Appropriation, 9/9/1994	Report using the complete appropriation account numbers assigned by the Department of Treasury.	Lack of management emphasis.	DFAS

¹ Fulfills requirements of the Inspector General Act of 1978, as amended, 5 U.S.C., Appendix 3, Section 5(b)(4).

² For this reporting period, there are no disallowed costs on reports over 12 months old with final action pending. Report Nos. D-2001-015 and D-2001-103, had \$5 million and \$52.7 million of funds, respectively, to be put to better use that have been agreed upon, but have not yet been achieved.

95-025 , Distribution of Proceeds from the Sale of Reimbursable Scrap Material, 11/8/1994	Revision to regulation, regarding the recoupment of selling expenses before distributing sales proceeds.	Lack of management emphasis.	DLA
95-238 , Administrative Lead Time at DoD Inventory Control Points, 6/15/1995	Automate methodology for determining administrative lead time in the Purchase Request Process System.	Lack of management emphasis.	AF
95-292 , Tactical Intelligence Dissemination Systems and Radios, 8/17/1995	Standardization of message reporting formats.	Extended contract initiative involving coordination and reconciliation of complex requirements.	AF, ASD(C3I)
95-295 , DoD Reporting and Controls for Contracted Support Services (CSS), 8/21/1995	Revision of DoD Directive 4205.2, initially to clarify responsibilities for identifying CSS, then to bring it into conformance with the FY 99 Defense Authorization Act, and now to bring it into conformance with the FY 02 National Defense Authorization Act.	Lack of management emphasis.	USD(AT&L)
95-303 , Management of Common Use Repairable Items in the Department of Defense, 9/1/1995	Establish procedures to improve Primary Inventory Control Activities asset visibility over Secondary Inventory Control Activities to avoid purchases of materiel already in stock.	Lack of management emphasis.	AF
96-029 , Inspection of the Department of Defense Joint Manpower Process, 11/29/1995	Issue joint regulation on manpower management.	Personnel reductions.	USD(P&R)
96-040 , Congressionally Directed Rebates in Defense Finance and Accounting Service Cost Recovery Rates, 12/11/1995	Changes to the Financial Management Regulation policy guidance to address the situation where a component under the Defense Business Operating Fund (DBOF) provides a congressionally directed rebate, but fails to achieve congressionally directed savings, thereby resulting in a loss to the DBOF.	Lack of management emphasis.	USD(C)
96-075 , Management and Administration of the United States Air Force Academy, 2/23/1996	Clarification needed on whether the Air Force Academy Athletic Association is a Morale, Welfare, and Recreation activity. Also, required A-76 studies of supply services and civil engineering are needed.	Lack of management emphasis.	AF
96-088 , Inventory at the Defense Mapping Agency, 3/26/1996	Ensure that inventory valuations are based on historical costs, and that unit costs are adjusted in the records for products when reproductions are made that change the unit cost.	Action on hold pending implementation of DoD Financial Management Modernization Program.	NIMA
96-134 , Vendor Payments - Operation Mongoose, 5/30/1996	Standardize the contract and payment data formats for the Defense Finance and Accounting Service vendor payments systems.	Frequently changed the system concept and the milestones were too optimistic.	DFAS

96-141 , Overdisbursed and Unreconciled DoD Contracts at the Defense Finance and Accounting Service, Columbus Center, 6/4/1996	Reduce backlog of unreconciled contracts to the equivalent of six months work.	Lack of management emphasis.	DFAS
96-156 , Implementation of the DoD Plan to Match Disbursement to Obligations Prior to Payment, 6/11/1996	Implement system changes to correct weaknesses in the automated prevalidation process.	Lack of management emphasis.	DFAS
96-168 , DoD Graduate Medical Education Programs and Medical Readiness Training, 6/18/1996	Development of an automated system to record medical readiness training and monitor physician readiness.	Extensive time needed to develop automated system, exacerbated by funding shortfalls.	ASD(HA)
96-213 , Financial Accounting at the National Security Agency, 8/20/1996	Update financial management system.	Action on hold pending implementation of DoD Financial Management Modernization Program.	NSA
97-014 , Controls Over the Return of Repairable Assets, 11/1/1996	Establishment of standard reporting procedures for contractors to report receipt transactions for repairable assets.	Lack of management emphasis.	Army
97-021 , Bulk Petroleum War Reserves for U.S. Forces Korea, 11/6/1996	Implement improvements in petroleum contingency planning.	Lack of management emphasis. Actions complicated by personnel and funding shortfalls and extended time needed to negotiate with host nation for support.	USFK
97-062 , Consistency in Reporting the Expense Account Line Items of the Defense Business Operations Fund (DBOF), 1/7/1997	Revise FMR policy guidance on reimbursable operations of the DBOF to conform to OMB Bulletin No. 94-01.	OMB guidance changed. Also, the analysis or requirements and the development of effective formats are more complex than anticipated.	USD(C)
97-087 , Evaluation of the Direct Sale of Recyclable Material, 2/4/1997	Develop a "Combined Services Guide for Qualified Recycling Programs" guide.	Lack of management emphasis.	USD(AT&L)
97-100 , Asset Presentation on Military Department General Fund Financial Statements, 2/25/1997	Clarify accounting guidance for the reporting of progress payments to ensure consistent presentation by the DFAS Centers on Military Departments General Fund financial statements and future DoD consolidated statements.	Lack of management emphasis.	USD(C)
97-112 , Air Mobility Command (AMC) Financial Reporting of Property, Plant, and Equipment (PP&E), 3/19/1997	AMC is to develop a methodology for keeping PP&E current and providing accurate and useful information to DFAS for preparation of financial statements.	Lack of management emphasis.	TRANSCOM, DFAS

97-114 , Award and Administration of Contracts, Grants, and Other Transactions Issued by the Defense Advanced Research Projects Agency, 3/28/1997	Include provisions in "other transactions" allowing their costs to be audited by the Government.	Extensive time is needed to coordinate and issue policy guidance.	USD(AT&L)
97-134 , Disposal of Munitions List Items in the Possession of Defense Contractors, 4/22/1997	Change regulations to advance identification of munitions list items to the early stages of the acquisition process.	Extended time needed to coordinate policy.	USD(AT&L)
97-138 , Requirements Planning and Impact on Readiness of Training Simulators and Devices, 4/30/1997	Revision of DoD Directive 1430.13 and other policy to evaluate the effectiveness of simulation training.	Completion of overarching policy has delayed final approval of DoDD 1430.13.	USD(P&R)
97-154 , Functional Transfer of Navy Base Communications Offices, 6/11/1997	Complete consolidation of all base communications offices under Naval Computer and Telecommunications Command.	Extended time needed to negotiate agreements on transfer of resources necessary to accomplish the consolidation.	Navy
97-187 , Communications Capability Within the DoD to Support Two Major Regional Conflicts Nearly Simultaneously, 7/14/1997	Revise the Joint Operation and Planning and Execution System to include command and control and non-command and control communications requirements.	Lack of management emphasis.	JS
97-211 , Management of the US Army Center for Military History Exchange-for-Services Agreement, 8/27/1997	Settlement of liability to contractor is being negotiated.	Actions pending due to Department of Justice civil fraud investigation against the contractor.	Army
97-213 , Evaluation of the Disposal of Munitions Items, 9/7/1997	Develop standard DoD-wide guidance for the entire munitions scrap disposal process. Conduct compliance inspections/risk assessments at key bases.	Implementation was originally delayed by lack of management emphasis. Now that actions are in process, extended time is needed to coordinate and issue policy.	USD(AT&L), Army
97-214 , Live-Fire Test and Evaluation of Major Defense Systems, 9/9/1997	Revise regulations to provide guidance on requesting waivers and on recommending programs for testing.	Extended time to reissue guidance complicated by reengineering effort to revamp the Air Force acquisition process.	AF
97-227 , Foreign Military Sales Administrative Surcharge Fund, 9/30/1997	Revise FMR Vol 15 regarding allocation of administrative surcharges. Army is to incorporate changes into its electronic timekeeping system to allow tracking of time expended for Foreign Military Sales tasks.	Lack of management emphasis.	USD(C), DFAS, Army

98-001 , Evaluation of the Department of Defense Pollution Prevention Program, 10/3/1997	Improve plans and pollution prevention procedures and training.	Action was delayed to ensure compliance with an Executive Order issued in April 2000. Extended time now needed for the development and review of installation plans.	Army
98-006 , DoD Family Housing Requirements Determination, 10/8/1997	Development of a standardized requirements determination process.	Overcoming competing interests/issues.	USD(AT&L), AF, USD(P&R), USD(C)
98-010 , Special Access-Like Programs, 10/17/1997	Special Operations Command/JS implementation of security changes and issuance of a JS manual.	Lack of management emphasis and additional requirements.	JS, ASD(C3I)
98-022 , Reporting of Contract Holdbacks on the DoD Financial Statements, 11/17/1997	Develop guidance regarding presentation of holdbacks on interim progress payments in the financial statements and publish that guidance in the FMR.	Lack of management emphasis.	USD(C)
98-023 , Implementation of the DoD Joint Technical Architecture (JTA), 11/18/1997	Develop methodology for cross-service and cross-functional coordination of DoD component JTA implementation plans.	Extended time needed to coordinate and issue policy.	ASD(C3I)
98-025 , Management and Administration of International Agreements in the Department of Defense, 11/19/1997	Establish better management controls for international defense support agreements.	Lack of management emphasis.	USD(P)
98-049 , DoD Sensitive Support Focal Point System, 1/20/1998	USD(P) issuance of the revised DoD Directive S-5210, "DoD Sensitive Support System" for policy clarification.	Emergent priorities and staff shortage.	USD(P)
98-052 , Defense Logistics Agency Past Due Federal Accounts Receivable, 1/22/1998	Issue accounting and billing policy for requisitions under the Shelter for the Homeless Program and revise accounting policy regarding collection action on uncollectable receivables from other federal government entities.	Lack of management emphasis.	USD(C)
98-063 , Defense Logistics Agency Product Quality Deficiency Program, 2/5/1998	Revisions to DLA Instruction 4155.24, "Quality Assurance Program for DLA Inventory Control Points."	Extended time needed to coordinate and issue policy.	DLA
98-067 , Access Reciprocity Between DoD Special Access Programs, 2/10/1998	Standardize Special Access Program (SAP) eligibility implementing criteria and develop a centralized SAP database.	Extended time needed to issue coordinated policy. Also, other corrective actions were outside DoD's span of control.	ASD(C3I), Army, & AF
98-083 , Defense Manufacturing Technology Program, 2/25/1998	Revisions to DoDI 4200.15, "Manufacturing Technology Program" and a new charter for the Joint Defense Manufacturing Panel are needed.	Extended time needed to coordinate and issue policy.	USD(AT&L)
98-085 , Joint Contracting for Depot Maintenance of Secondary Items, 3/4/1998	Update DoDD 4151.18 to include use of corporate contracting.	Alternative action is being taken and is on schedule.	USD(AT&L)

98-100 , Fund Balance With Treasury Account in the FY 1996 Financial Statements of the Defense Business Operations Fund, 4/2/1998	Revise FMR policy and procedures for reporting undistributed balances and implement procedures required by the FMR.	Analysis of requirements and development of effective formats were more complex than anticipated.	DFAS, USD(C)
98-116 , Accounting for Defense Logistics Agency Supply Management Receivables, 4/20/1998	Revise procedures for handling accounts receivable. Implement standard general ledger in accounting systems.	Lack of management emphasis.	DFAS
98-124 , Department of Defense Adjudication Program, 4/27/1998	Standardize forms; implement peer review program and professional certification for adjudicators; and improve use of Defense Clearance Investigation Index.	Extended time needed to issue a coordinated policy.	ASD(C3I)
98-125 , Protection of the Comanche Helicopter Against Radio Frequency Weapons, 4/28/1998	Program Office to assess threat projection and perform a risk assessment.	Lack of management emphasis.	Army
98-134 , Payroll Expenses Reported by the DFAS, Columbus Center, 5/14/1998	Account for operating expenses in individual (versus summary) general ledger account codes.	Lack of management emphasis.	DFAS
98-139 , Financial Statement Presentation of DoD Progress Payments, 5/27/1998	Clarify accounting guidance for the reporting of progress payments to ensure consistent presentation by the DFAS Centers on Military Departments General Fund financial statements and future DoD consolidated statements.	Lack of management emphasis.	USD(C)
98-141 , DoD Contract Ship Fuels (Bunker Fuels) Acquisition Process, 5/28/1998	Develop an electronic means of measuring the volume of delivered fuel, and ensure that receipt data are government-controlled and government-certified.	Lack of management emphasis.	DLA
98-145 , U.S. Military Entrance Processing Command, 6/3/1998	Complete study of size and location of Military Entrance Processing Stations to make the organizational structure more streamlined and efficient and eliminate or reassign personnel where appropriate.	Delays in the agreed-upon U.S. Army Manpower Analysis Agency manpower requirement certification.	USD(P&R)
98-151 , Internal Controls and Compliance with Laws and Regulations for the DFAS Working Capital Fund Financial Statements for FY 97, 6/12/1998	Process unfunded orders according to USD(C) guidance; select an accounting system for the DFAS Working Capital Fund that is compliant with OMB Circular A-127 and the DoD FMR.	Guidance changed; slow system fielding process.	DFAS
98-154 , Acquisition of Medical Items, 6/15/1998	Evaluate costs to reduce customer prices and begin testing of Department of Veterans Affairs pricing arrangements, where appropriate, to maximize savings.	Long term action is on schedule.	DLA
98-155 , Depot Source of Repair (DSOR) Code, 6/15/1998	Draft manual on DSOR process. Major revision necessitated by changes in cataloging systems.	Extended time needed to coordinate policy.	AF

98-157 , Updating the Foreign Disclosure and Technical Information System (FORDTIS), 6/17/1998	Deputy Chief of Staff for Intelligence will monitor actions taken by major commands to comply with FORDTIS reporting requirements.	Lack of management emphasis.	USD(P)
98-160 , Management Oversight of the Capabilities-Based Munitions Requirements Process, 6/22/1998	Develop specific written procedures and processes to comply with DoD Instruction 3000.4.	The Joint Staff could not initiate action until the delayed revision of DoDI 3000.4 was completed in August 2001.	JS
98-162 , Internal Controls and Compliance with Laws and Regulations for the Defense Information Systems Agency Working Capital Fund Financial Statements, 6/24/1998	Reconcile undistributed collections and disbursements of reporting entities with the Defense mega centers.	Lack of management emphasis.	DISA, DFAS
98-170 , Army National Guard and US Army Reserve Command Small Arms Indoor Firing Ranges, 6/30/1998	Revise and issue Army Regulation 385-63 and Army Pamphlet 385-63 to include standards for testing, cleaning, and decontaminating indoor ranges.	Lack of management emphasis.	Army
98-174 , Unit Chemical and Biological Defense Readiness Training, 7/17/1998	Improve emphasis and reporting on unit chemical and biological readiness.	Extended time needed to coordinate and issue policy.	AF
98-181 , Financial Statements for the National Security Agency, 7/22/1998	Update accounting methods.	Action on hold pending implementation of DoD Financial Management Modernization Program.	NSA
98-198 , Allegations on the Gulf States Initiative Program, 9/9/1998	Management control reviews and review of potential Anti-Deficiency Act violation.	Investigator personnel changes slowed the investigation.	ASD(C3I)
99-009 , Coordination of Electromagnetic Frequency Spectrum and International Telecommunications Agreements, 10/9/1998	Ensure coordination of communications systems with host nations and implement centralized management and oversight of international telecommunications agreements.	Lack of management emphasis.	ASD(C3I)
99-014 , Compilation of the FY 1997 Financial Statements for "Other Defense Organizations" (ODO), 10/15/1998	Document and maintain complete audit trails for all year-end adjustments made to ODO trial balances.	Lack of DoD-wide use of a transaction-based standard general ledger has impacted implementation of actions.	DFAS
99-033 , Department of Defense Use of Pseudo Social Security Numbers, 11/12/1998	DFAS will modify the Defense Civilian Pay System, and follow up with the Social Security Administration (SSA) to identify all DoD W-2s recorded under pseudo SSA numbers; and will submit W-2Cs to the SSA.	Lack of management emphasis.	DFAS, USD(P&R)
99-045 , Chemical and Biological Warfare Defense Resources in the U.S. Pacific Command, 12/31/1998	Improve management of resources for chemical and biological defense.	Alternative management action being implemented. Extended time needed to develop and coordinate joint operational requirements for a medical planning tool.	PACOM

99-047 , DoD Execution of the Role Specialist National Mission in Bosnia, 12/7/1998	Expand and promulgate guidance for the role of the specialist nation.	Extended time needed to coordinate and issue policy.	JS, EUCOM
99-051 , Marine Corps Quantitative Munitions Requirements Process, 12/10/1998	Ammunition study initiated and new model under development.	Switch from in-house study to contractor has delayed completion.	MC
99-075 , Acquisition of the SH-60R Light Airborne Multipurpose System Mark III Block II Upgrade, 2/2/1999	Develop and insert alternative plan for live fire test in the test and evaluation master plan, revise the operational requirements document and prepare the command, control, communications, computers, and intelligence support plan.	Restructuring of the program has caused delays.	Navy
99-078 , Outsourcing of Defense Commissary Agency Operations, 2/5/1999	Perform an outsourcing study for accounting positions.	Extended time needed to schedule and conduct an outsourcing study.	DeCA
99-102 , Chemical and Biological Warfare Defense Resources in the U.S. European Command, 3/4/1999	Improve management of equipment and training.	Extended time needed to coordinate and issue policy, and implement information system.	EUCOM, Army, Navy, AF, MC
99-111 , Commercial Satellite Leased Capacity, 3/26/1999	Develop policies and procedures to monitor leased commercial satellite communications.	Extended time needed to coordinate and issue policy.	ASD(C3I)
99-112 , Super Computer Usage at the NSA, 3/24/1999	Software will be procured for new accounting system.	Lack of management emphasis and emergent priorities.	NSA
99-137 , Selected General and Application Controls for Systems Supporting National Security Agency and Defense Intelligence Agency FY 1998 Financial Statement, 4/21/1999	Improve and update selected general application controls for systems.	Equipment has not been purchased due to funding limitations.	NSA
99-140 , Management of DoD Long-Haul Telecommunications Requirements, 4/21/1999	Issue policy requiring a DoD metropolitan and regional telecommunications network strategy; complete a joint strategy for the uniform implementation of metropolitan or regional telecommunications networks.	Extended time needed to coordinate and issue policy.	ASD(C3I)
99-152 , Overlapping Inpatient Treatment Expenditures for DoD Beneficiaries Enrolled in Medicare Health Maintenance Organization Plans, 5/13/1999	Develop strategy to eliminate overlapping expenditures in consultation with Office of Management and Budget and Health and Human Services.	Lack of management attention, and actions hindered by complexity of issue and problems of interdepartmental coordination.	ASD(HA)

99-159 , Interservice Availability of Multiservice Used Items, 5/14/1999	Revise Joint Service Regulation to require consistent item management wherever economical and safe. Task the Services to provide training on disposal authority for multi-service used items and the requirement to communicate excess assets quantities to the primary inventory control activity item manager.	Extended time needed to coordinate policy.	Navy
99-174 , Depot-Level Repair of Foreign Military Sales Items, 6/3/1999	The Services are to implement revised USD Comptroller and DFAS guidance on the calculation of the unfunded civilian retirement factor.	Lack of management emphasis.	Army
99-177 , Hazardous Material Management for the C/KC-135 Stratotanker Aircraft, 6/4/1999	Include demilitarization and disposal costs in C/KC-135 life cycle costs and annually update Programmatic Environmental, Safety, and Health Evaluation (PESHE).	Action was delayed while awaiting issuance of DoD Directive. Management is now aggressively pursuing implementation.	AF
99-186 , DoD Export Licensing Processes for Dual-Use Commodities and Munitions, 6/18/1999	Implement guidance, training, and database initiatives in support of the licensing process for dual-use commodities and munitions.	Lack of management emphasis.	USD(P)
99-191 , Compilation of the FY 1998 Financial Statements for Other Defense Organizations, 6/24/1999	Explain material abnormal balances reported on the financial statements and disclose and explain in the financial statement notes, material abnormal balances included in the normal balances.	Lack of management emphasis.	DFAS
99-192 , Depot Maintenance Capacity and Utilization Measurement, 6/23/1999	AF developing capacity instruction manual and revising performance plans for maintenance personnel.	Personnel reduction.	AF
99-198 , Defense Logistics Agency Family Housing Requirements, 7/2/1999	Ensure requirements are accurate and properly supported.	Extended time needed to coordinate and issue policy.	DLA, OUSD(AT&L)
99-200 , Management Controls Over Defense Logistics Agency System Design Center Conference Funds, 7/2/1999	Follow established federal and DoD guidance when planning and conducting training conferences; review, revise, and reiterate DLA guidance on training conferences.	Delayed in DLA's legal office review.	DLA
99-201 , War Reserve and Pre-Positioned Medical Materiel to Support a Dual Major Theater War Contingency Scenario, 7/2/1999	Ensure that quantities, location, and maintenance of medical materiel are adequate.	Extended time needed to coordinate and issue policy.	AF
99-210 , Stewardship Reporting in the DoD Agency-Wide Financial Statements for FY 1998, 7/9/1999	In coordination with USD(C), with each Military Department, review historical artifacts database systems in use by the Military Departments to determine the feasibility of centralized databases within each Military Department and of a centralized DoD-wide database.	Action on hold pending implementation of DoD Financial management Modernization Program.	USD(AT&L)

99-217 , Sole-Source Commercial Spare Parts Procured on a Requirements Type Contract, 7/21/1999	Develop procedures for unified management and procurement of commercial items and price trend analysis.	Initial lack of management emphasis. Improved progress now being achieved.	USD(AT&L)
99-237 , Internal Controls and Compliance with Laws and Regulations for the FY 1998 Financial Statements of the National Reconnaissance Office, 8/23/1999	Increase the accuracy and reliability of financial statement information.	Lack of management emphasis.	NRO
99-239 , DoD Unaccompanied Enlisted Personnel Housing Requirements Determination, 8/20/1999	Develop a more suitable form to support barracks projects. Management working to overcome unresolved issues and reach consensus.	Overcoming competing interests/issues.	USD(AT&L), USD(P&R), USD(C), AF
99-250 , Construction and Rehabilitation of Reserve Component, 9/13/1999	Improve oversight and management of indoor range construction and rehabilitation process.	Extended time needed to coordinate and issue policy.	Army, ASD(RA), NGB
00-005 , Information Assurances for the Joint Total Asset Visibility System, 10/8/1999	Implement improved information assurance controls for the Joint Total Asset Visibility System.	Extended time needed to coordinate and issue policy.	ASD(C3I), DLA
00-010 , Administration and Management of the Armed Forces Institute of Pathology, 10/15/1999	Improve administration and management of facility renovations and distinguished scientists program.	Extended time needed to coordinate revised memorandum of understanding with the American Registry of Pathology.	Army
00-022 , Hazardous Material Management for the Nimitz-Class Nuclear Aircraft Carrier Program, 10/27/1999	Prepare Nimitz-Class Environmental Management Plan that identifies environmental strategy and responsibilities and demil requirements.	Actions are on schedule.	Navy
D-2000-056 , DoD Electronic Mail Implementation Planning, 12/15/1999	Ensure that bank credit card fees are not included in vendor catalog prices.	Lack of management emphasis.	DLA
D-2000-058 , Identification and Authentication Policy, 12/20/1999	Update, clarify and standardize policy to define security requirements, especially those pertaining to identification and authentication.	Extended time needed to coordinate and issue policy.	ASD(C3I)
D-2000-065 , Costs Charged to Other Transactions, 12/27/1999	Amend guidance to improve controls over "other transactions" and to clarify what audit coverage will apply.	Extensive time is needed to coordinate and issue policy guidance.	USD(AT&L)
D-2000-070 , Evolved Expendable Launch Vehicle Program Other Transactions, 12/29/1999	Clarify guidance and documentation to make clear that measures used to protect information are being used to safeguard contractor data and not for national security purposes.	Extensive time is needed to coordinate and issue policy guidance.	AF
D-2000-071 , Maintenance and Repair of DoD General and Flag Officer Quarters, 1/27/2000	Investigate potential ADA violations.	Extended time required to conduct a legal/judicial review.	Army

D-2000-075 , Administration and Management of Civil Air Patrol, 2/15/2000	Improve administration and management of the Civil Air Patrol Program nonexpendable equipment items. Update Regulation 67-2 and Statement of Work to establish roles, responsibilities, policies and procedures.	Normal time needed to coordinate and issue policy.	CAP, AF
D-2000-096 , Information Technology General Controls for the Standard Automated Materiel Management System, 3/7/2000	Implement improved security controls and procedures for the Standard Automated Materiel Management System.	Extended time needed to examine applicable code.	DLA
D-2000-098 , Spare Parts and Logistics Support Procured on a Virtual Prime Vendor Contract, 3/8/2000	Recover surge end items and negotiate reasonable prices for reparable; establish strategic alliance with contractor.	Extended time needed to negotiate with contractor.	DLA
D-2000-099 , Procurement of the Propeller Blade Heaters for the C-130 and P-3 Aircraft, 3/8/2000	Negotiate fair and reasonable prices and determine technical data rights for future procurements.	Extended time needed to negotiate with contractor.	DLA, AF
D-2000-100 , Contracts for Professional, Administrative, and Management Support Services, 3/10/2000	Establish centers of excellence for contracting for services.	Lack of management emphasis.	Navy
D-2000-110 , Export Licensing at DoD Research Facilities, 3/24/2000	Improve guidance regarding the determination of the need for "deemed" export licenses in the event of foreign national visits to or assignments to DoD research facilities.	Extensive time is needed to coordinate and issue policy guidance.	USD(P), USD(AT&L), Navy, AF
D-2000-111 , Security Clearance Investigative Priorities, 4/5/2000	Process security clearance investigations in accordance with the priorities established by ASD (C3I) memorandum December 26, 2000.	Extended time required to modify an automated system.	ASD(C3I), DSS
D-2000-115 , Protection of the V-22 Osprey Against Radio Frequency (RF) Weapons, 4/24/2000	Fund and conduct appropriate testing to identify weapon susceptibilities to the RF threat and develop a level of protection commensurate with the level of risk that is deemed acceptable for those weapon systems.	Lack of management emphasis.	Navy
D-2000-128 , Defense Health Program (DHP) Financial Reporting of General, Property, Plant, and Equipment (PP&E), 5/22/2000	Accumulate and maintain DHP software development costs and accumulate amortization costs. Ensure that software development costs are moved to the TRICARE Management Activity PP&E account for inclusion in Other Defense Organizations' financial statements.	Lack of management emphasis.	ASD(HA)
D-2000-130 , Foreign National Access to Automated Information Systems (AIS), 5/26/2000	Update existing guidance to provide adequate procedures for authorizing and controlling access by foreign nationals to information available on AISs and Local area networks.	Extended time needed to coordinate and issue policy.	Army, Navy

D-2000-133 , Defense Logistics Agency FY 1999 Property, Plant, and Equipment Financial Reporting, 5/30/2000	DLA will work with DFAS and the Defense Logistics Support Center to reconcile differences between the Defense Property and Accounting System and the Defense Business Management System.	Complex approach for addressing the reporting discrepancies.	DLA
D-2000-134 , Tracking Security Clearance Requests, 5/30/2000	The current database will be modified to retain all pertinent historical information (including dates/times for every occurrence -- e.g., deletions, case type, changes, cancellations, duplicates, conversions, reinstatements, etc.) This effort will take time and must be prioritized against other projected improvements to the Case Control Management System.	Extended time/resources needed to modify an automated system.	DSS
D-2000-135 , Protection of the M1A2 Tank 2000 Against Radio Frequency Weapons, 5/31/2000	System testing.	Long term actions are on schedule for FY 03.	Army
D-2000-136 , Reporting of Performance Measures in the DoD Agency-Wide Financial Statements, 5/31/2000	Include a discussion of requirements for managerial cost accounting systems capable of supporting performance measurement efforts in future versions of the DoD Financial Management Improvement Plan.	Extensive time is needed to coordinate and issue policy guidance.	USD(C)
D-2000-137 , Accounting Entries and Data Processing for the FY 1999 Department of the Navy General Fund Financial Statements, 6/1/2000	Review processes relating to undistributed disbursements, accounts payable, accounts receivable, and other categories to identify the root cause of reporting and accounting issues.	Lack of management emphasis initially. Actions to improve feeder system are now proceeding.	DFAS
D-2000-139 , Controls Over the Integrated Accounts Payable System, 6/5/2000	Guidance at all levels is to be revised to improve the adequacy of supporting documentation for vendor payments.	Extensive time is needed to coordinate and issue policy guidance.	USD(AT&L), USD(C), DFAS
D-2000-140 , Compilation of the FY 1999 Department of the Navy Working Capital Fund Financial Statements, 6/7/2000	DFAS has initiated the Business Management Redesign to better integrate financial and business management data. DFAS is also working with the Navy to reconcile inventory-related general ledger account balances to supporting records. The USD Comptroller is to address the classification and policy for inventory and related assets in the FMR, Volume 11B.	Extensive time is needed to coordinate and issue policy guidance.	USD(C), DFAS
D-2000-149 , Use of Open Systems Approach for Weapon Systems, 6/15/2000	Updated the DoD 5000 series guidance. Also issue a guide book on open systems.	Open Systems Guide is considered a "living document" and therefore was allotted extra time for feedback before issuing a final version.	USD(AT&L)

D-2000-151 , Acquisition of the Defense Joint Accounting System (DJAS), 6/16/2000	The ASD(C3I) agreed not to approve DJAS for use until the Defense Finance and Accounting Service has demonstrated that the current acquisition strategy will reduce risks, ensure the required functionality for users, and meet DoD acquisition standards and Clinger-Cohen Act requirements.	Action on hold pending implementation of DoD Financial management Modernization Program.	USD(C), ASD(C3I), DFAS
D-2000-152 , Protection of the Global Positioning System Against Radio Frequency Weapons, 6/19/2000	Classified.	Lack of management emphasis.	Army
D-2000-153 , Compilation of the FY 1999 Financial Statements for Other Defense Organizations (ODO) - General Funds, 6/23/2000	DFAS is implementing procedures to remove duplicate and abnormal balances. Any remaining abnormal balances are to be accompanied by footnotes that fully disclose the causes for these balances. DFAS is documenting the processes used to compile the ODO financial statements.	Lack of management emphasis.	DFAS
D-2000-155 , Recovery of Commissary and Nonappropriated Fund Real Property Investments at Defense Base Realignment and Closure Installations, 6/23/2000	Army is to deposit funds into Treasury Reserve Account 97X5195.1.	Lack of management emphasis.	Army
D-2000-156 , DoD Payroll Withholding Data, 6/29/2000	Personnel and financial management communities are deploying new systems that will incorporate new performance measures and internal controls to ensure accurate and timely submission and recording of personnel payroll records.	Long term action on schedule.	Army, Navy, AF, DFAS
D-2000-158 , General Property, Plant, and Equipment Databases Supporting the National Security Agency, 6/29/2000	Classified.	Action on hold pending implementation of DoD Financial Management Modernization Program.	NSA
D-2000-166 , Compilation of the FY 1999 Financial Statements for Air Force and Other Defense Organizations Working Capital Funds, 7/21/2000	New systems to be implemented will comply with the US Standard General Ledger and eliminate the need for entries to balance report collections and expenditures and for making prior payment adjustments.	Slow system development process.	DFAS
D-2000-170 , Disposal of Range Residue, 8/4/2000	Improve policies and procedures to dispose of expended munitions and prevent public access to live ammunition and other dangerous articles.	Extended time needed to negotiate with the contractor.	USD(AT&L)

D-2000-177 , Revaluation of Inventory for the FY 1999 Department of the Navy Working Capital Fund Financial Statements, 8/18/2000	USD(C) has proposed to concentrate on evaluating policy and systems changes that would be required to implement and support a latest acquisition cost valuation method and a direct cost historical valuation method. These would be long-term solutions for improving the financial presentation of net inventory.	Long term corrective action on schedule.	USD(C)
D-2000-179 , Department Level (D-L) Accounting Entries for FY1999, 8/18/2000	A draft strategy requires accounting entry vouchers to be certified. For FY 00, reporting system improvements will allow DFAS to measure the progress in eliminating unsupported entries, and minimize other D-L accounting entries.	Action on hold pending implementation of DoD Financial management Modernization Program.	USD(C)
D-2000-181 , Army FY 1999 Financial Reporting of Conventional Ammunition, 9/1/2000	Expand the financial statement foot-notes to include an explanation on usage restriction to its ammunition; and disclose total tonnage of munitions, to include chemical stocks awaiting destruction.	Due to the events of September 11, 2001, OMB waived the requirement for the Army to submit FY 2001 financial statements. The disclosures will be included in the FY 2002 financial statements.	Army
D-2000-193 , Administration and Management of the Civil Air Patrol-Phase II, 9/27/2000	Civil Air Patrol is revising regulations, an internal audit plan, and internal policies and procedures to improve administration and management of the Civil Air Patrol.	Normal time needed to coordinate and issue policy.	CAP
D-2000-194 , Demographic Data Supporting the DoD Military Retirement Health Benefits Liability Estimate, 9/29/2000	The Actuary will complete a Board-approved estimate of the new trust fund. At that time, it plans to prepare documentation to support the expanded valuation process.	Legislative change necessitates modifying FY 03 and FY 04 accrual rates and will preempt efforts to document processes.	USD(P&R)
D-2001-004 , Disposal of Excess Government-owned Property in the Possession of Contractors, 10/13/2000	Establish metrics to reduce amount of Government property in the possession of contractors. Also, policy initiatives including change to FAR Part 45 and DoD Regulation 5000 are in process.	Lack of management emphasis.	USD(AT&L)
D-2001-007 , Foreign National Security Controls at DoD Research Laboratories, 10/27/2000	The Navy is to revise SECNAV Instruction 5510.34, Manual for the Disclosure of Department of the Navy Military Information to Foreign Governments and International Organizations, to include requirements for Government facilities being visited by foreign nationals to disseminate foreign disclosure restrictions contained in visit authorization letters to the proposed hosts of the visit.	Extensive time is needed to coordinate and issue policy guidance.	Navy

D-2001-013 , DoD Compliance With the Information Assurance Vulnerability Alert Policy, 12/1/2000	Revise and expedite the release of DoD Information Assurance Vulnerability Alert Policy.	Extended time needed to coordinate and issue policy.	ASD(C3I)
D-2001-015 , Defense Environmental Security Corporate Information Management Program, 12/7/2000	Issue instructions to implement DoD Directive 4715.1; determine DoD corporate environmental reporting requirements and mechanisms.	Long-term management actions on schedule.	USD(AT&L)
D-2001-016 , Security Controls Over Contractor Support for Year 2000 Renovation, 12/12/2000	The Services, DISA, DLA, and DCMA will assess the potential risks to the security baseline requirements for renovated systems for which risk assessments are lacking.	Personnel reductions.	Army, Navy, AF, DISA, WHS
D-2001-017 , Unclassified but Sensitive Internet Protocol Router Network Security Policy, 12/20/2000	Expedite the issuance of a DoD directive, instruction, or regulation that will incorporate the interim guidance that clearly defines requirements to include security posture of the Unclassified by Sensitive Internet Protocol Router Network.	Extended time needed to coordinate and issue policy.	ASD(C3I)
D-2001-018 , Management and Oversight of the DoD Weather Program, 12/14/2000	Revise and update DoDD 5137.1 to include meteorology and oceanography as part of ASD(C3I) responsibilities. Services evaluate data requirements and update policy.	Extended time needed to coordinate and issue policy.	ASD(C3I), Army, Navy
D-2001-021 , Government Performance and Results Act Reporting on Defense Working Capital Funds Net Operating Results, 1/10/2001	The presentation of net operating results will be changed if the results of the ongoing defense review suggest the performance measure should be retained in the Department's FY 2002 performance plan and report.	Extended time needed to coordinate policy.	PA&E
D-2001-025 , Summary Report on DoD Hazardous Waste Disposal Costs, 12/22/2000	Issue uniform policy to components for preparing environmental compliance and recurring costs estimates and include hazardous waste disposal definition consistent with the established measure of merit.	Extended time needed to coordinate and issue policy.	USD(AT&L)
D-2001-027 , Navy Management Controls Over General and Flag Officer Quarters (GFOQ) Costs, 12/26/2000	Navy will review the DoD OIG audit backup data for FY 98 & 99 to determine the validity of the GFOQ charges.	Lack of management emphasis.	Navy
D-2001-029 , General Controls Over the Electronic Document Access System, 12/27/2000	Revise the Electronic Business/Electronic Commerce Strategic Plan to address security responsibilities and requirements. Incorporate security requirements and review guidelines within the Memorandums of Understanding with Electronic Document Access document providers and users.	Delayed due to resource constraints.	ASD(C3I), DISA

D-2001-030 , Oversight of Defense Finance and Accounting Service Corporate Database Development, 12/28/2001	Develop procedures for the family of systems reviews and mission area reviews and include in the update to DoD Regulation 5000.2-R. The annual Financial Management Improvement Plan guidance includes a requirement for DFAS to provide information on crosswalks necessary to translate nonstandard systems data into a format that is compliant with the Defense Corporate Information Infrastructure.	Action on hold pending implementation of DoD Financial management Modernization Program.	USD(C), ASD(C3I)
D-2001-031 , DoD Pilot Programs for Shipment of Personal Property - DoD Baseline Cost Methodology, 12/29/2000	Incorporate elements deemed successful of pilot programs for shipment of personal property to provide interim relief to Service members and refine data from reliable systems to further evaluate the efficiency and effectiveness of new programs. Similarly, include successful elements for indirect costs.	Extended time needed to conduct and implement results of pilot program.	TRANSCOM
D-2001-032 , Use of Extra Criteria for Major Defense Systems, 1/10/2001	Develop exit criteria for the Multi-functional Information Distribution System-Low Volume Terminal and Virginia class submarine. Also, revise the consolidated Acquisition Reporting System instructions to include a requirement to use exit criteria as an indicator.	Lack of management emphasis.	USD(AT&L)
D-2001-035 , Management of Potentially Inactive Items at the Defense, 1/24/2001	Perform study to separate costs of maintaining inactive items from active items. Depending on results, DLA may examine viability of the Defense Inactive Item Program as a cost effective and beneficial program to DoD.	Additional time required to complete study.	DLA
D-2001-037 , Collection and Reporting of Patient Safety Data Within the Military Health System, 1/29/2001	Execute an FY 2001 interim implementation plan for the collection and reporting of patient safety data.	Implementation was delayed significantly because of delays in funding and problems resulting from the 9/11 attacks.	ASD(HA)
D-2001-040 , Bulk Fuel Infrastructure Maintenance Repair, and Environmental Project Review Process: Pacific, 1/30/2001	Air Force Instruction 23-201 will be modified to establish guidance for managing overseas fuel-related maintenance, repair, and environmental projects.	Normal time needed to issue a coordinated policy.	AF
D-2001-043 , Management of National Guard Weapons of Mass Destruction Civil Support Teams (WMD-CSTs), 1/31/2001	Conduct a comprehensive review of the roles, responsibilities, and requirements of the WMD-CSTs.	Long-term corrective action is proceeding on schedule.	ASD(RA)

D-2001-044 , Accreditation Policies and Information Technology Control at the Enterprise Center Mechanicsburg, 2/9/2001	Update DISA Instruction 630-230-19, "Automated Data Processing, Information Systems Security Program," July 1996 to establish and implement specific guidance related to the reaccreditations of sites.	Extensive time needed to develop, coordinate and issue policy.	DISA
D-2001-045 , Government Performance and Results Act Goals: Tank Miles, 2/7/2001	Improve accuracy of reporting and accountability for shortfall in achieving tank miles. Ongoing actions include strict guidance on approval authority for any future migration of operating tempo dollars into other accounts and proposed business rules for reporting tank mile training. Also, the "Tank Miles" performance in the Secretary of Defense's Annual Report to the President and the Congress is being revised to more clearly explain limitations on its use.	Extensive time needed to develop guidance.	USD(P&R)
D-2001-046 , Evaluation Report on Information Assurance at Central Design Activities, 2/7/2001	Update DoD Instruction 5200.40 to explicitly include software development environments as systems that need to be certified and accredited. Establish a program of guidance and oversight to ensure the certification and accreditation of DoD Component and DoD contractor software development environments. Establish a performance measure for designated approving authorities to report the certification and accreditation status of DoD component and DoD contractor software development environments. Update DoD policy to require that the development and maintenance of DoD software include a review of each new and changed line of final source code to deter, detect, and remove any malicious code.	Extended time needed to coordinate and issue policy. Other agreed-upon actions not taken due to resource constraints.	ASD(C3I)
D-2001-049 , Abnormal General Ledger Account Balances for Other Defense Organizations Reported by DFAS Cleveland, 2/13/2001	Research and correct the Treasury Index on the Cash Management Report and associated Cumulative Error Listing. Generate hard copy journal vouchers for future error corrections in the Standard Accounting and Reporting System - Headquarters Claimant Module.	Lack of management emphasis initially. Actions are now proceeding.	DFAS
D-2001-054 , Defense Logistics Agency Product Verification Program, 2/21/2001	Using FY 1999 test results, determine whether non-conforming products should be suspended or reevaluated.	Long-term management actions on schedule.	DLA

D-2001-059 , Armed Service Blood Program Readiness, 2/23/2001	Actions are underway to improve the Defense Blood Standard System (DBSS) to ensure that the system meets all user and mission needs, ensures asset accountability and inventory accuracy. Also actions are underway to ensure consistent deployment and use of DBSS throughout DoD.	Normal time needed to establish policy and implement other changes.	Army, Navy, AF
D-2001-065 , DoD Adjudication of Contract Security Clearance Granted by the Defense Security Service, 2/28/2001	Identify and process additional adjudicative resources for Defense Industrial Security Clearance Office. The DSS academy to address the establishment of continuing education standards to facilitate the certification of professional adjudicators. The new policy on professional certification and continuous training program for all adjudicators will be published in the revised DoD 5200.2-R.	Lack of management emphasis.	DSS, ASD(C3I)
D-2001-069 , Pilot Program on Sales of Manufactured Articles and Services of Army Industrial Facilities, 3/1/2001	The Army will conduct a three phase study of their arsenal and ammunition plants as directed in Programmed Budget Decision 407.	Normal time required to conduct a comprehensive study.	USD(C), Army
D-2001-071 , Navy Financial Reporting of Government-Owned Material Held by Commercial Shipyard Contracts, 3/2/2001	Revise the DFAR Supplement to include the updated DoD property accountability procedures.	Normal time needed to coordinate policy.	USD(AT&L)
D-2001-072 , Industrial Prime Vendor Program at the Naval Aviation Depot North Island, 3/5/2001	Establish a plan for how industry will support bench stock material requirements and determine whether the industrial prime vendor program should continue.	Lack of management emphasis.	DLA
D-2001-074 , Cooperative Threat Reduction Program, 3/9/2001	Monitor the use of revenue generated from U.S. funded activities in Russia and the Ukraine. DTRA is to include performance goals for the Cooperative Threat Reduction Directorate in the Annual Report to Congress, as well as to develop and publish goals and quantifiable measures that are consistent from year to year.	Assessment of an untried technological approach and lengthy negotiations with foreign-based entities.	USD(P), DTRA
D-2001-075 , Standard Procurement System Use and User Satisfaction, 3/13/2001	Establish a working group to develop performance measures that address Standard Procurement System mission goals and functionality requirements.	The Standard Procurement System has undergone significant changes in scope, management, and functional direction since August 2001.	USD(AT&L)

D-2001-078 , Inventory Valuation at the Defense Supply Center Columbus, 3/14/2001	Commander, Defense Supply Center Columbus, develop and implement procedures to identify/disclose value of on-hand inventory where contractor data do not support acquisition costs and develop/implement procedures to retain contractor data to support acquisition costs used to value on hand inventories on the financial statements.	Additional time required to complete planned actions.	DLA
D-2001-079 , Inventory Valuation at the Defense Supply Center Richmond, 3/14/2001	Commander, Defense Supply Center Richmond, develop/implement procedures to identify/disclose value of on-hand inventory where contractor data do not support acquisition costs and develop/implement procedures to retain contractor data to support acquisition costs used to value on hand inventories on the financial statements.	Additional time required to complete planned actions.	DLA
D-2001-081 , Financial Reporting at the Washington Headquarters Services, 3/15/2001	Review all disbursement and accrual transactions, identify which transactions are entered improperly and correct the corresponding entries. Modify the Washington Headquarters Services Allotment Accounting System to correctly post prior period adjustments. Also, develop query interfaces for each general ledger account that can be used to research detailed transactions supporting account balances.	Actions are on schedule.	WHS
D-2001-084 , Service Contract at the National Security Agency, 3/22/2001	Classified.	Extended time needed to update database.	NSA
D-2001-085 , 2000 DoD Financial Management Improvement Plan, 3/19/2001	Use the new DoD-wide FM enterprise architecture to map financial data flows for FM systems, define interfaces and requirements for the systems, define controls and processes to help ensure data integrity and implement the Financial and Feeder Systems Compliance Process (FMSCP), serve as the blueprint for DoD's FM modernization efforts, and define related departmental internal controls. USD(C) and USD(P&R) will co-chair a working group that will conduct a FM workforce review. Future FM Improvement Plans will reflect the status of compliance with DoD's enterprise architecture and the FMSCP.	Long term action on schedule.	USD(C)
D-2001-086 , On Board Jammers for the Integrated Defense Electronic Countermeasures, 3/20/2001	The Navy is having Johns Hopkins University conduct a new analysis of alternatives on the on board jammers.	Johns Hopkins is on schedule and working on the analysis.	Navy

D-2001-088 , DoD Involvement in the Review and Revision of the Commerce Control List (CCL) and the U.S. Munitions List, 3/23/2001	Work with Commerce to facilitate periodic interagency reviews of the CCL, including the appropriate treatment for any items currently controlled unilaterally by the US, and whether any of the countries to which controls apply should be removed from the Commerce Country Chart. Provide adequate resources to decrease processing times for review of commodity jurisdiction requests and commodity classification requests.	Awaiting action by the Department of Commerce on a request to update the CCL and the Commerce Country Chart.	USD(P)
D-2001-097 , Preparing Financial Reports for Marine Corps Appropriations, 4/12/2001	DFAS will transition financial report preparation from manual to an automated process once each appropriation is balanced within the Standard Accounting, Budgeting and Reporting System.	Extended time needed to implement an automated system.	DFAS
D-2001-098 , Development of Radio Frequency Weapon Threat Assessments, 4/16/2001	Classified.	Extended time needed to coordinate policy.	ASD(C3I)
D-2001-099 , Use of Contract Authority for Distribution Depots by the Defense Logistics Agency, 4/16/2001	Modify the FMR, volume 11B, to include procedures that require that all use of contract authority is adequately posted and liquidated in the DoD working capital fund accounting records at the activity group level.	Typical time required for consideration of changes to financial policies.	USD(C)
D-2001-101 , Control Over Electronic Document Management, 4/16/2001	Establish improved access controls and conduct and document required security reviews.	Delayed implementation of automated system improvements.	DFAS
D-2001-103 , Acquisition of the Joint Helmet Mounted Cueing System, 4/18/2001	The Air Force is revising the Multi-Service Operational Test and Evaluation Plan and the Single Acquisition Management Plan. The Air Force is also conducting a component breakout study to be used as exit criteria.	Corrective action is on schedule.	Air Force
D-2001-105 , Implementation of National Defense Center for Environmental Projects, 4/25/2001	Identify entities and process that could benefit from and make funding available to support transfer and use of validated, cost effective environmental technologies. Establish guidelines for implementation and develop structured oversight to include specific performance measurement criteria.	Additional time needed for contract items.	Army
D-2001-106 , Powered Low-Cost Autonomous Attack System Advanced Technology Demonstrator, 5/7/2001	Update the Powered-Low Cost Autonomous Attack System Technology Transition Plan with the Air Force Aeronautical Systems Center and the Air Combat Command.	Corrective action is on schedule.	Air Force

D-2001-108 , Recognition of Revenues and Expenses in the Defense Business Management System, 4/27/2001	Develop interim procedures to ensure revenues are properly recorded in the correct accounting period. Ensure that the new financial management system has appropriate controls to recognize revenue during the period the revenue was earned.	Lack of management emphasis and the milestones were too optimistic.	Navy, DFAS
D-2001-109 , DoD Payroll Withholding Data for FY 2000, 4/27/2001	Develop the capability to maintain, and query, historical payroll data.	Management stated that the recommended action was too costly. Alternative action is being taken.	DFAS
D-2001-111 , Acquisition of the Airborne Laser Mine Detection System, 5/2/2001	The Navy plans to review and revalidate the Airborne Laser Mine Detection System Operational Requirements Document in the normal course of preparation for the planned FY 04 Milestone III decision.	Correct actions on schedule for first quarter FY 04.	Navy
D-2001-114 , DoD Contractor Debt Collection Process, 5/7/2001	DFAS will input the list of contractors indebted to the U.S. into the Defense Procurement Payment System so that administrative offsets can be made against payment for contracts with debts.	Complex automation issue.	DFAS
D-2001-118 , Public/Private Competition at Lackland Air Force Base, 5/14/2001	A change to the DFARS Supplement will be initiated. The DoD A-76 will be updated. An interim guidance update will reflect DoD policy for legal support to the MEO Study Team.	Normal time to develop, coordinate and issue policy.	Air Force
D-2001-121 , Use of the DoD Joint Technical Architecture in the Acquisition Process, 5/14/2001	Establish process to verify JTA standards in acquisition documents and determine if additional language needed in DoD 5000 series guidance.	Extended time needed to coordinate and issue policy. DoD 5000 series guidance undergoing major revision.	USD(AT&L), ASD(C3I)
D-2001-123 , Hotline Allegations Regarding Accounting for the Defense Information System Agency Working Capital Fund, 5/21/2001	The Revolving Fund Directorate of the OUSD(C) will review the undistributed disbursements for active subheads 5F30, 5F31 and 5F32, and inactive subhead 5F33 in the on-going DoD-wide effort to review cash balances for working capital funds within DoD. DFAS Cleveland, Columbus, and Pensacola are coordinating to locate missing vouchers relating to the \$31.3 million from subhead 5F33.	Normal time required to conduct this type of review.	USD(C), DFAS
D-2001-124 , U.S. Special Operations Command Use of Alternative or Compensatory Control Measures, 5/18/2001	Classified.	Extended time to develop and issue policy.	ASD(C3I), JS, SOCOM

D-2001-129 , Contracting Officer Determinations of Price Reasonableness When Cost or Pricing Data Were Not Obtained, 5/30/2001	AT&L to develop personnel requirement for Components to accomplish contracting workload and ensure Army and Navy improve compliance with price trend analyses requirements. Services and DLA require contracting officers obtain cost or pricing data to assess price reasonableness, identify the use and control of exceptions to Truth in Negotiations Act requirements, and establish a system to identify sole-source and competitive one-bid procurements, list contracts with unreasonably priced items, and institute corrective actions for future contracts.	Actions are on schedule.	USD(AT&L), Army, Navy, Air Force, DLA
D-2001-130 , DoD Internet Practices and Policies, 5/30/2001	ASD(C3I) July 29, 2001 requested DoD components report their actions to implement various facets of Web Site Administration Policy including what they have done to provide their web masters with instructions to identify data collection devices.	Reporting delays by DoD components.	ASD(C3I)
D-2001-131 , Items Excluded From the Defense Logistics Agency Defense Inactive Items Program, 5/31/2001	Perform study to separate costs of maintaining inactive items from active items. Depending on results, DLA may examine viability of the Defense Inactive Item Program as a cost effective and beneficial program to DoD.	Additional time required to complete study.	DLA
D-2001-132 , Funding and Logistics for the Joint Helmet Mounted Cueing System, 5/31/2001	Obtain funds from the Air Combat Command and Chief of Naval Operations to activate the JHMCS organic depot, obtain technical data for organic depot logistics support and an estimate of interim contractor logistics support from the contractor, and provide the costs and methodology to budget costs to the platform system program offices.	Corrective action is on schedule.	Air Force
D-2001-133 , Deliberate Planning for Meteorological and Oceanographic Operations (U), 6/1/2001	EUCOM is updating the meteorological operations portion of the EUCOM's deliberate plan. PACOM is updating the meteorological and oceanographic operations of the PACOM deliberate plan.	Since 9/11, the EUCOM timelines for updating their deliberate plans have been delayed. PACOM is on a two year planning cycle and time is required for full component headquarters coordination.	EUCOM, PACOM

D-2001-135 , Prevalidation of Intergovernmental Transactions, 6/6/2001	DFAS conducted a review of the prevalidation of intergovernmental transactions, including a new justification and approval process for system changes and the use of manual systems that are expensive and of limited effectiveness. A plan was to be developed by the end of February 2002 that would develop cost-effective automated methods to expand prevalidation.	Typical time required for consideration of changes to financial policies.	DFAS
D-2001-136 , Defense Clearance and Investigations Index Database, 6/7/2001	Conduct quarterly analysis of the DCII Index to identify candidates for purging. Facilitate batch transmissions of personnel security investigation cases when needed. Establish procedures to revise and maintain DCII user codes. Issue guidance to implement OPM policy on constructing pseudo social security numbers for foreign nationals require CAFs to determine the use of pseudo SSNs for payroll purposes and use these numbers in the DCII.	Additional time needed to develop and implement procedures.	ASD(C3I)
D-2001-137 , Certification of the Defense Civilian Personnel Data System, 6/7/2001	Improve information technology oversight processes; coordinate with the Civilian Personnel Management Service to implement common DoD-wide performance measures; and continue oversight of post-development Defense Civilian Personnel Data System program activities.	Long term action on schedule.	ASD(C3I)
D-2001-138 , Acquisition of the Joint Biological Point Detection System, 6/13/2001	JBPDS ORD is being coordinated by Navy as requirement lead service.	Extended time needed to coordinate operational requirements document	USD(AT&L)
D-2001-139 , Compiling Reporting FY 2000 Navy Working Capital Fund Intragovernmental Transactions, 6/18/2001	If seller-side information is not submitted, DFAS will disclose in a footnote to the financial statements the method used to allocate seller-side balances for organizations that did not submit the required information. DFAS Cleveland field sites are working with DFAS Cleveland to provide summary source revenue (SSR) data through the course of normal business operations, including special data requirements upon request. Navy will require that appropriate internal controls be established to ensure that accurate, complete, and supportable data is provided to DFAS.	System changes typically take considerable time to be implemented.	DFAS, Navy

D-2001-141 , Allegations to the Defense Hotline on the Defense Security Assistance Management System, 6/19/2001	Amend DoD 5200.2-R to address security investigation requirements for foreign national contractor employees. Delay additional work until security investigations obtained by contractor employees and existing computer code is tested.	Extended time needed to coordinate and issue policy. Delay in security clearances.	ASD(C3I), DSCA
D-2001-142 , The Gulf War - Nuclear, Biological, and Chemical Lesson Learned, 6/19/2001	Army and Office of Special Assistant for Gulf War Illnesses (OSAGWI) develop plan to fully incorporate Gulf War lessons learned into doctrine, policies, training and organizational structure.	Although plan of action developed, resolution of several issues involves long-term fixes.	OSAGWI
D-2001-145 , Overseas Absentee Ballot Handling in DoD, 6/22/2001	DoDD 1004.4, "Federal Voting Assistance Program", DEPSECDEF "Voting Action Plan 2002-03 dated 3/28/02 and the National Defense Act require compliance with the voting assistance programs.	Time required by compliance review and reporting.	Army, Navy, Air Force, Marine Corps
D-2001-146 , Inventory Valuation at the Defense Supply Center Philadelphia, 9/6/2001	DSCP develop and implement procedures to accurately compute acquisition costs based on the latest representative purchase price and identify and correct the acquisition costs in the national inventory record file that were computed using the inaccurate methods identified in the audit. DSCP identify and disclose amount of on-hand inventories that were valued based on acquisition costs that cannot be supported by contract data and estimate acquisition costs for items without a procurement history. Also, develop and implement procedures to retain contract data to support the acquisition costs used to value on-hand inventories on the financial statements in accordance with DLA contract retention requirements.	Scope of required actions for several recommendations has been expanded from the original planned action.	DLA
D-2001-148 , Automated Transportation Payments, 6/22/2001	Issue policy to address information assurance requirements for commercial automated processes. Execute policy when promulgated.	Extended time needed to coordinate and issue policy.	USD(AT&L), ASD(C3I), USD(C)
D-2001-151 , Meteorological and Oceanographic Support in the Pacific Theater, 6/28/2001	Review services provided and evaluate feasibility of forming joint Air Force and Navy centers.	Delayed due to PACOM support to global actions and senior personnel turnover.	PACOM

D-2001-153 , Pentagon Reservation Maintenance Revolving Fund, 7/2/2001	Procedures are to be developed for applying overhead to all construction in progress projects. Forms are to be developed to identify the appropriate construction costs to be used in transferring completed projects from the construction in progress account to the real property accounts. The Pentagon Renovation Program agreed to include in future Status Reports to Congress specific identification of major Renovation projects cost, estimated cost for Nonrenovation projects, provide more information on the changes in scope of Renovation projects.	Implementation has been delayed by higher priorities.	WHS, PRP
D-2001-155 , Compilation of the FY 2000 Navy Working Capital Fund Financial Statements, 7/3/2001	DFAS is working on a cash rebuild project that will reinstate the correct starting balances for cash as of December 1994. DFAS will maintain standard operating procedures and documentation to provide an audit trail from the CDB to DDRS, and will maintain complete documentation and audit trails for budgetary information found in DDRS.	Long term corrective actions are on schedule.	DFAS
D-2001-156 , Air Force FY 2000 Financial Reporting of Operating Materials and Supplies, 7/5/2001	The Air Force is reviewing the inconsistencies between the two Air Force regulations as they relate to whether munitions assets will or will not be maintained in the Standard Base Supply system, and will determine where conflicts exist and how to best eliminate any conflicts.	Typical time required for changes to implementing guidance.	AF
D-2001-157 , Global Command and Control System - Meteorological and Oceanographic Application, 7/11/2001	Designate executive agent for the joint meteorological and oceanographic application with responsibilities for ensuring that potential mission application software adequately satisfies requirements and meets acceptable standards before it goes through Global Command and Control System integration testing. Develop concrete, measurable, and qualitative requirements that can be accurately tested.	Extended time needed to execute MOA's for two executive agents designated, and development of requirements by the GCCS Ad Hoc METOC Working Group.	ASD(C3I), JS
D-2001-158 , Compilation of the FY 2000 Army General Fund Financial Statements at the Defense Finance and Accounting Service Indianapolis (Sustaining Forces), 7/13/2001	Management is implementing its guidance on the preparation of accounting entries and will establish an action plan to meet revised requirements for reconciling suspense accounts.	Long term corrective actions on schedule.	DFAS

D-2001-161 , Unliquidated Obligations for Air Force-Funded Projects Administered by the Naval Facilities Engineering Command, 9/5/2001	The Facilities Information System (FIS)/Standard Accounting and Reporting System-Field Level (STARS-FL) interface will be reviewed and monitored throughout the completion of NAVFAC's established plan of action and milestones for correcting the post-implementation problems following the conversion to STARS-FL.	Complex, multifaceted corrective actions.	Navy
D-2001-162 , Accounting Entries Made in Compiling the FY 2000 Air Force General Financial Statement, 7/26/2001	DFAS has developed an operational instruction for the preparation of Status of Funds (SOF) journal vouchers (JV). New systems, including GAFS-R, will automate computations now made by JV, and will automate interface of external data sources. The new systems should also eliminate the SOF JV cited in the report that had inadequate documentation. DFAS will utilize the Chief Financial Officers Reporting System (CRS) "preview" capability and leave JV in "unapproved" status until management signatures are obtained.	System changes typically take considerable time to be implemented.	DFAS
D-2001-163 , Accounting Entries Made in Compiling the FY 2000 Financial Statements of the Working Capital Funds of the Air Force and Other Defense Organizations, 7/26/2001	Revise the DoD Financial Management Regulation to clearly state that unresolved abnormal balances must be reported in the financial accounting records and that accounting entries must be reported in the financial accounting records and reports in accordance with generally accepted accounting principles.	Actions are on schedule.	USD(C)
D-2001-164 , Implementation of a Cost-Accounting System for Visibility of Weapon Systems Life-Cycle Costs, 8/1/2001	USD(AT&L) and USD (C) will define and build a financial architecture that incorporates cost accounting requirements for weapon system life cycle costs.	Complex accounting issues.	USD(AT&L)
D-2001-165 , Defense Department Reporting System - Audited Financial Statements, 8/3/2001	Modify the Audited Financial Statements module to identify any journal voucher where the approver normally does not have the proper approval level for the journal voucher.	Long term action on schedule.	DFAS
D-2001-166 , Defense Joint Military Pay System Security Functions at Defense Finance and Accounting Service Denver, 8/3/2001	Additional improvements needed to improve the security posture of the payroll system.	Normal time needed to coordinate and issue policy.	DFAS

D-2001-169 , U.S. Special Operating Command's Reporting of Real and Personal Property Assets on the FY 2000 DoD Agency-wide Financial Statements, 8/2/2001	A revision to FMR, Vol 4, Chapter 6 will include language to more clearly assist the DoD Components in identifying what organization should report specific property, equipment, and on reporting of automated processing equipment. SOCOM has started planning to baseline all reportable property, plant, and equipment, however, design of the infrastructure is dependent upon guidance issued by USD(C).	Typical time required for consideration of changes to financial policies.	USD(C), SOCOM
D-2001-170 , U.S. Transportation Command's Reporting of Property, Plant, and Equipment Assets on the FY 2000 DoD Agency-wide Financial Statements, 8/3/2001	System changes are to be developed for the Automated Civil Engineering System (ACES), the Air Force Equipment Management System (AFEMS), and the Information Processing Management System (IPMS) to differentiate among USTRANSCOM, Air Mobility Command (AMC), and Defense Courier Service (DCS) assets. A joint development plan will reconcile all system records for USTRANSCOM, AMC and DCS against actual assets, and a prior period adjustment will be made for the FYs 2000-1 differences. Electronic interfaces are to be created between the logistics and the accounting systems for transferring data.	System changes typically take considerable time to be implemented.	TRANSCOM
D-2001-171 , Industrial Prime Vendor Program at the Naval Aviation Depot-Cherry Point, 8/6/2001	Develop alternatives to keep conventional bench stock support competitive by either reducing costs or increasing bench stock sales.	Additional time needed to refine support concept.	DLA
D-2001-172 , Data Supporting the Environmental Liability Reported on the FY 2000 Financial Statements, 8/10/2001	Identify the type of documentation and narratives necessary to provide an adequate audit trail for environmental liability reporting, and train personnel responsible for estimating environmental liabilities on the type of documentation and narratives necessary to provide an adequate audit trail.	Time needed for development of DoD-wide and comprehensive Army guidance.	USD(C), ARMY

D-2001-175 , Application of Year 2000 Lessons Learned, 8/22/2001	Establish a written DoD management plan for information assurance compliance that will oversee the Certification and Accreditation process required by DoD Instruction 5200.40; implement a mission or business area approach for managing information technology investments in accordance with the Clinger-Cohen Act and DoD Directive 5000.1; and implement an oversight process for complete repair, retirement, or replacement of systems that used date-windowing techniques during the year 2000 conversion process.	Extended time needed to develop, coordinate, and issue guidance.	ASD(C3I)
D-2001-179 , Military Aircraft Accident Investigation and Reporting, 9/10/2001	Simplify access to safety information management system.	Long-term corrective action on schedule.	Navy
D-2001-181 , Compilation of the FY 2000 DoD Agency-Wide Financial Statements, 9/19/2001	Develop a checklist of reconciliation requirements between FACTS 1 and DoD Agency-wide Financial Statements; by reference, incorporate FACTS 1 due dates into the DoD FMR; and provide the preliminary Accounts Groupings Worksheet and reconciliation of FACTS 1 notes for DoD consolidated statements to AUD-FA within 7 days of receipt by DoD from the Department of Treasury, and the final within 3 days of receipt.	Lack of management emphasis.	USD(C)
D-2001-183 , Implementation of DoD Information Security Policy for Processing Accomplished at Defense Computing Centers, 9/19/2001	Establish Terms of Reference to standardize terminology subject to OMB guidance; and issue updated information assurance policy to be used in combination with the Government Information Security Reform reporting responsibilities.	Extended time needed to develop, coordinate and issue guidance.	ASD(C3I)
D-2001-186 , Accountability and Control of Materiel at the Tobyhanna Army Depot -Stockage of Communications-Electronics Materiel, 9/21/2001	Army has been requested to immediately inventory the 590 pallets of communications-electronics materiel shipped from Sacramento Air Logistics Center to determine the condition and value of the materiel, record the results on accountable records, and determine whether a requirement for the materiel exists by making it visible to supply system item managers, or turn it in or dispose of it as excess materiel.	Actions are on schedule.	Army
D-2001-187 , Defense Logistics Agency Items Supporting Obsolete Army Weapon Systems, 9/27/2001	Perform study to separate costs of maintaining inactive items from active items. Depending on results, DLA may examine viability of the Defense Inactive Item Program as a cost effective and beneficial program to DoD.	Additional time required to complete study.	DLA, ARMY

D-2001-188 , Revised DoD Progress Payment Practices, 9/27/2001	DCMA agreed to refer the issue of contract review and handling for payment instructions to the joint DCMA-DFAS DD 1716 Team, which is working to improve the method for generating, distributing, and tracking the DD Form 1716, Contract Data Package Recommendation/Deficiency Report.	Management corrective actions are on target.	DCMA
D-2001-189 , Multiple Award Contracts for Services, 9/30/2001	Management will reemphasize the need to ensure competition on multiple award tasks and delivery order contracts. The DDP will propose a DFARS change for DoD multiple award contracts that will require the contracting officer to provide notice of all orders over \$100,000 for services to all contract holders providing such services and to consider offers submitted by them unless an exception at FAR 16.505(b)(2) is satisfied. Exceptions will have to be well documented. The DD 350 Contract Reporting System will be used to track each contracting organizations use of competition in awarding task orders.	Management corrective actions are on target.	USD(AT&L)